



# COE-DAT ACTIVITY CATALOG

2023



**CENTRE OF EXCELLENCE  
DEFENCE AGAINST TERRORISM**



## Contents

Director's Message.....	2
Introduction .....	3
Quality Assurance Accreditation Certificate .....	4
Defence Against Terrorism Course .....	5
Defence Against Suicide Attack Course .....	6
Terrorist Use of Cyberspace in General Terms Course.....	7
Terrorism and Media Course.....	8
Counter-Terrorism / Attacking the Network (AtN)Course.....	9
Basic Critical Infrastructure Security and Resilience Against Terrorist Attacks Course.....	10
Advanced Critical Infrastructure Security and Resilience Against Terrorist Attacks Course .....	11
Border Security, Refugees and Counter Terrorism Course .....	12
Terrorism Expert Conference (TEC).....	13
Defence Against Terrorism Seminar (Executive Level).....	14
Gender in Terrorism and Counter-Terrorism Workshop.....	15
SOF Roles in CT/Crisis Response Seminar .....	16
Colombia Lessons Learned Workshop .....	17
Good Practises in Counter-Terrorism Maritime Domain Seminar.....	18
Mobil Education Trainings (MET) .....	19
Activity Plan 2023.....	20

## Director's Message

Terrorism, in all its forms and manifestations, is the most direct asymmetric threat to the security of our citizens and to international peace and prosperity. Therefore countering terrorism is essential to our collective defence, and to achieve this we need mutual and comprehensive understanding. We can only hope to combat terrorism by coming together and sharing our experiences, best practices, and challenges. Understanding how other nations perceive and combat terrorism and comprehending the context within which terrorism gestures will generate fresh and comprehensive ideas to fight, prevent, and respond to terror. Terrorists always searching for new TTPs so we need to cooperate for quick and proactive response more than ever. The work we do on behalf of NATO is critical, thus, on behalf of our team I kindly invite you to communicate regularly with, and ideally visit COE-DAT. We will be very glad to host you residentially and assist you in any CT- relevant topic.

## Mission

Provide key decision-makers with a comprehensive understanding to Terrorism (T) and Counter-Terrorism (CT) challenges, in order to transform NATO and Nations of interest to meet future security challenges. This transformation is embedded into NATO's three declared core task of Collective Defence, Crisis Management, and Cooperative Security.

## Vision

An internationally recognized and respected resource for Defence Against Terrorism expertise for NATO, the hub of a wide network of international military, government, non-government, industry and academic communities of interest.

## Who We Are / What We Do

COE-DAT is a NATO accredited multi-national sponsored entity located in Ankara, Türkiye. The Centre is composed of 62 multi-national billets with representatives from nine nations focused on providing key decision-makers with realistic solutions to Terrorism and Counter-Terrorism (CT) challenges. COE-DAT is NATO's hub for all Terrorism, Counter-Terrorism, and Defence Against Terrorism Education and Training. COE-DAT provides three main services to NATO: the Department Head for T/CT/DAT Education and Training solutions, an Education and Training Facility (focusing on both Alliance and Partner Nation needs), and as a think tank supporting and feeding the other two roles and NATO leadership.



## Introduction

The Centre of Excellence - Defence Against Terrorism (COE-DAT) is pleased to present the Activity Catalog, containing a complete listing of courses, workshops, conferences, and seminars conducted by COE-DAT. The Activity Catalog describes a variety of unique educational programs and forums designed to support professional development in the fields of Terrorism and Counter-Terrorism.

Located in Ankara, Türkiye, COE-DAT is a NATO accredited International Military Organization that assists with transformation within NATO. The Centre contributes subject matter expertise and education for developing Counter-Terrorism doctrine, capability, and interoperability. The Centre enhances the Alliance's critical work in the field of Counter-Terrorism, providing a platform for experts and practitioners, as well as contributing observations, applications, and recommendations for NATO. The Centre's key activities focus on education and training of NATO and partner nations personnel. Since COE-DAT's inauguration in 2005, the Centre has conducted over 295 activities. The majority of activities are week long courses tailored for Captain (OF-2) to senior grade officers and the respective civilian equivalents working in various capacities in the defense against terrorism. Course participants come from NATO member states, partner nations, international organizations, and countries requesting participation. Since 2005, 13,472 participants from 122 countries and 3,157 lectures from 69 countries have taken part in COE-DAT activities.

COE-DAT adapted to the COVID-19 pandemic environment by virtualizing its courses, workshops, seminars, and conferences. All activities in the second half of 2021 and most of activities in 2022 were conducted online. CEODAT is prepared for further adjustments in 2023 based upon the ever-changing COVID-19 environment. COE-DAT plans to conduct most of its online events until May 2023 and will switch to residential events afterwards.

COE-DAT's professional staff is dedicated to providing specialized training and education. Combining military and civilian expertise, COE-DAT organizes a highly qualified team of experts, lecturers, instructors, and guest speakers from NATO, partner nations, international organizations, and universities.

For future participants and interested parties, please check [www.coedat.nato.int](http://www.coedat.nato.int) for the possible changes in the activity schedule and contact information for educational and training opportunities.

We look forward to welcoming you at COE-DAT in Ankara.



NATO UNCLASSIFIED



**NORTH ATLANTIC TREATY ORGANIZATION  
ORGANISATION DU TRAITE DE L'ATLANTIQUE NORD**  
HEADQUARTERS, SUPREME ALLIED COMMANDER TRANSFORMATION  
7857 BLANDY ROAD, SUITE 100  
NORFOLK, VIRGINIA, 23551-2490



ENCLOSURE TO  
7780/TSC TPX-0140/TT 0374/Ser: NU06002  
DATED: 27 SEP 18

### Quality Assurance Accreditation Certificate

The core processes and procedures of the **Defence Against Terrorism Centre of Excellence (DAT COE)** were reviewed and identified as being aligned with NATO Quality Standards. Therefore the Institution qualifies for

#### UNCONDITIONAL ACCREDITATION

Certificate No: 7780/TSC TPX-0140/TT+0374/Ser: NU  
Effective: 27 Sep 2018 Expires: 27 Sep 2024

DAT COE was found to have:

- a. sound internal procedures for the assurance of quality;
- b. procedures that are applied effectively at each level to ensure the quality of education and training;
- c. effective and regular processes of reviewing the curriculum and implementing required changes and enhancements;
- d. accurate, complete and reliable information about its curriculum.

FOR THE SUPREME ALLIED COMMANDER TRANSFORMATION:

  
**Stefano Vito Salamida**  
 Major General, ITA AF  
 Deputy Chief of Staff Joint Force Development

1  
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## Defence Against Terrorism Course *(NATO Approved-Online)*

Course Fee : 100€

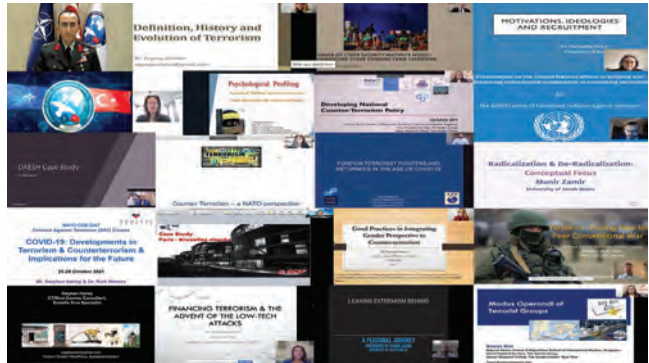
### Course Codes

- e-PRIME : ACT.577.16
- ETOC : CTM-CT-4757

VENUE Online

### AIM

- To provide basic knowledge about terrorism including its various forms, origins, motivations, strategies and tactics, financing, recruitment
- To develop understanding of Counter-Terrorism in national and international contexts
- To apply a whole of society, interagency and international approach in countering terrorism.



### CONTENT

- Definition, History and Evolution of Terrorism
- Terrorist Motivations, Ideologies and Recruitment
- Modus Operandi of Terrorist Groups
- NATO CT Policy
- International Cooperation in CT
- Financing Terrorism
- Terrorism, Media and Cyberspace
- Foreign Terrorist Fighters (FTFs) and the Returnees in the Age of COVID-19
- Developing a National Counter-Terrorism Strategy
- The Role of Hard Power in Counter-Terrorism
- The Role of Soft Power in Counter-Terrorism
- Good Practices in Integrating Gender Perspective to CT
- Developments in Terrorism and CT during the COVID-19 Pandemic and Implications for the Future
- Future Trends in Terrorism and CT
- NATO's CT Reference Curriculum (CTRC)
- Understanding CT Aspects Relevant to Mission: LL from Afghanistan
- CT Strategies of the Allies
- Terrorist Threat Analysis in Relation to Reinforcement and Sustainment Networks
- CT Approach Across NATO Disciplines

### TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



# Defence Against Suicide Attack Course *(NATO Approved-Online)*

Course Fee : 100 €

## Course Codes

- e-PRIME : ACT.256.18
- ETOC : CTM-CT-4754

**VENUE** Online

## AIM

- To better understand the ideology and threats of suicide terrorism
- To examine and assess past, current and future trends,
- To examine the root causes, recruitment methods, and motivation of suicide terrorism;
- To examine the modus operandi of suicide bombers
- To discuss responses to the



## CONTENT

- Suicide Terrorism - The Strategic Logic, History, Specifics and Trends
- Suicide Terrorism - The Social and Individual Logics
- NATO's Role in Counter-Terrorism
- Financing Terrorism
- Media and Terrorism - Consequence Management of Terrorist Attacks
- Narratives and Counter-Narratives in Suicide Terrorism
- Psychological Profiling in Support of CT: A Better Understanding of the Suicide Terrorists' Mindset
- Suicide Bombers' Prevention and Counteraction
- International Law Aspects in Relation to Suicide Terrorism
- International Organizations' Approach to Suicide Attacks
- Open Source Intelligence Tools to Combat Terrorism
- The Importance of Community Projects in Countering Suicide Terrorism
- Possible Responses to the Threat of Suicide Terrorism
- Case Studies and Working Groups

## TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).





## Terrorists Use of Cyberspace in General Terms Course *(NATO Approved-Residential)*

Course Fee : 300€

### Course Codes

- e-PRIME : ACT.282.19
- ETOC : CTM-CT-36823

**VENUE** Centre of Excellence Defence Against Terrorism  
(COE-DAT) Ankara, Türkiye

### AIM

- To inform participants about key developments and emerging threats in terrorists' use of cyberspace and how cyberspace is used to support terrorist acts, enabling NATO and its partners to better anticipate and prepare for current and future challenges.



### CONTENT

- Deploying Hunting Forward Missions to Defend NATO Nations against Terror Cells in Cyberspace
- Cyber Terrorism and Protective Security
- Integrating Human Behavior into the Development of Future Scenarios for Terrorist Use of Cyber Space
- 21st Century Toolbox: Managing the Internal and the External Narratives
- Terrorist Use of Social Media
- Resilience in Cyberspace
- Strategic Complexities of Kinetic-Cyber Relationships in Conflict
- Enhancing Decision-Making about Cyber Risk
- Possible Use of Metaverse by Terrorists, and Challenges for Cyber Diplomacy
- Alliance Power for Cybersecurity
- Cyberwar in the Context of Hybrid Conflicts
- Intersection of Terrorism and Technology
- The Use of Cyber Space by TTP and other non-state actors
- Cyberspace - A New Realm for Terrorists
- Cyber Terrorism in Brazil
- Terrorist Use of Cryptocurrencies
- Combatting Radical Ideology in the Digital Era: Harnessing the Power of AI and OSINT
- State Response to Controlling Terrorist Use of Cyberspace
- Dark Web and Digital Currencies

### TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



# Terrorism and Media Course *(NATO Approved-Online)*

Course Fee : 100 €

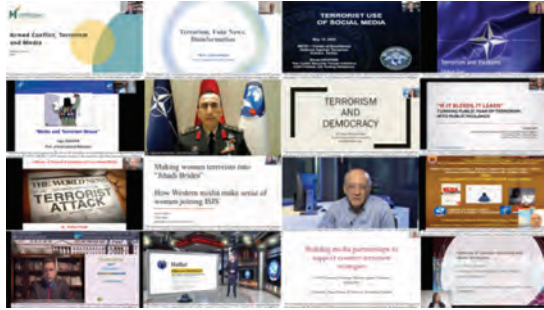
## Course Codes

- e-PRIME : ACT.578.10
- ETOC : CTM-CT-4758

**VENUE** Online

## AIM

- To understand how terrorist organizations use established media to increase public awareness of their ideological goals and to discuss counter-measures that can be developed and in turn employed to counteract terrorists' use/exploitation of media conduits.



## CONTENT

- Terrorists' use of traditional media (TV, newspapers, etc.)
- Terrorists' use of new media, in other words social media, especially internet
- Online radicalization
- Monitoring terrorists' use of media by open source intelligence tools
- Use of strategic communication in counterterrorism
- Counter-measures and narratives that can be developed and employed
- Freedom of press, free speech and international law

## TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



## Counterterrorism/Attacking the Network (AtN) Course *(NATO Approved-Online)*

Course Fee : 100 €

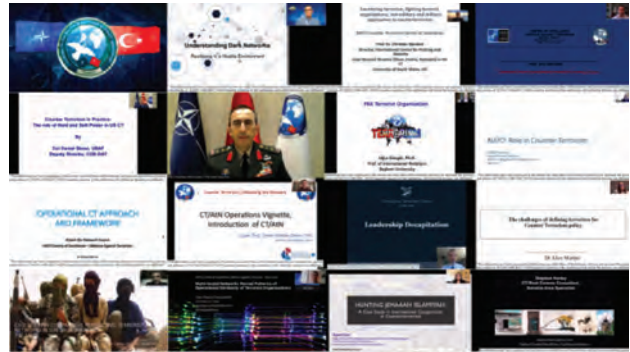
### Course Codes

- e-PRIME : ACT.737.6
- ETOC : CTM-CT-41802

**VENUE** Online

### AIM

- To introduce the analysis process to attack networks for operational and upper tactical level (in between operational and tactical levels) military staffs, and interactions with interagency representatives, in order to support full spectrum effects (military actions, targeting, intelligence, or judicial actions) against adversary networks (or key actors) who facilitate and/or conduct terrorist acts.
- The students should be able to convert this synthesis of knowledge to effectively apply analysis of terrorist acts to support military missions and interagency actions to connect / merge military - and law enforcement capabilities / skills / procedures / tools.



### CONTENT

- Operational level analysis across the staff (Intelligence, Operations, Plans) and with interagency representatives of Counter-Terrorism
- Educate the staff on analysis process generally as well as to learn the products of the staff
- Educate the staff on analysis process, by presenting real cases emerging from the latest terrorist attacks around the world
- Understand the analysis process across the upper tactical level staff
- Understand the challenges in conducting interagency coordination at the operational level
- Understand the role of Law Enforcement agencies when combating terrorism

### TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



## Basic Critical Infrastructure Security and Resilience Against Terrorist Attacks (NATO Listed-Residential) \*

\* The approval process is still ongoing.

Course Fee : 300 €

### Course Codes

- e-PRIME : TBD
- ETOC : CTM-CT-36847

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

- To provide a better understanding of how nations can build and maintain demonstrably effective national Critical Infrastructure Security and Resilience (CISR) programs in an increasingly complex threat and security environment by adopting blocks of the 'Modern CISR Model' embodying a whole-of-nation, all-hazards, and sound risk management approach to building an effective national CISR posture and culture of resilience.
- The course focuses primarily on the four critical 'lifeline' infrastructure sectors (energy, water, communications and transportation) and provide case studies. While the course looks at the entire threat surface, it retains a basic focus on the terrorist threat.



### CONTENT

- What is CISR and why is its importance in the current security environment?
- NATO Policy, Regulation and Governance of CISR
- Current & Emerging Threats to CI - Adversary Playbooks and Practices
- Building and Sustaining Military/Public/ Private Partnerships in CISR
- Risk Analysis, Assessment and Management Including Methodologies and Tools
- Information and Intelligence Sharing to Support CISR
- Crisis Management and Incident Response
- Current and Emerging CISR Issues, Concerns, and Challenges
- Supply Chain security and resilience
- Best practices for improving the security and resilience of NATO and partner nation infrastructure against terrorist attacks
- What You Need to Know About Cybersecurity

### TRAINING AUDIENCE

- The course is designed for Military personnel (OF 2 and above) or civilian equivalents (police officers, academics, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, special operations, intelligence, operations, plans, training, force protection, C-IED, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, and judicial. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).

## Advanced Critical Infrastructure Security and Resilience Against Terrorist Attacks (NATO Listed-Residential)\*

\* The approval process is still ongoing.

Course Fee : 300 €

### Course Codes

- e-PRIME : TBD
- ETOC : CTM-CT-46848

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye



### AIM

To serve strategic thinkers, senior managers, and practitioners responsible for developing and implementing National Critical Infrastructure Security and Resilience (CISR) Policy, Plans and Procedures policies, and related activities, by sharing with them the importance of including how CISR can be integrated within a nation's current national security planning framework. This course bring together senior officials from the companies that own and operate critical infrastructure together with senior civilian and military officials from the government involved in protecting CI.

### CONTENT

The Advanced Course is 3 days long and is conducted more as a facilitated seminar than a unidirectional course of instruction. Prerequisites include answers to a number of questions from the course development team about the country's current CIRS activities and/or organization, so the course can be specifically tailored accordingly.

- The importance of establishing, and maintaining a demonstrably effective National CISR Policy and National Cybersecurity Strategy in today's security environment
- Risk Analysis, Assessment, and Management strategies across governments, private industry, and NATO.
- Building Information and Intelligence Sharing mechanisms to support CISR
- Crisis Management and Incident Response
- Discussion of CISR Case Studies
- Discussion of the major issues, concerns, challenges and opportunities the subject nation faces in developing and maintaining a national CISR capability

### TRAINING AUDIENCE

- NATO and Partner Nations' Generals and Officers (OF-5 to OF-9) or Civilian Equivalents currently serving in national Critical Infrastructure Protection (CIP) positions or Critical Infrastructure Security and Resilience (CISR) Program at the operational, managerial, or senior leadership level. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



## Border Security, Refugees and Counter-Terrorism Course *(NATO Approved-Residential)*

Course Fee : 300 €

### Course Codes

- e-PRIME : ACT.904.2
- ETOC : CTM-CT-32357

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

- To provide an overall introduction to border security
- To put forth the key elements effecting a countries' border security management policies and ways to cope with them
- To explain the nature of the relationship between terrorism and migration challenges for counter-terrorism
- To approach from legal aspect to the respective phenomena
- To deliver International Organisations' approach to the issue
- To make a case study by presenting an experienced country's implementations within the scope of its border security



12

### CONTENT

- Conceptual framework: Introduction to border security and refugees
- The nature of the relationship between border security, refugees, and CT
- Threats (national/international) over border security and ways to cope with them
- Cross border population movement
- Border security and refugee management
- CT operations against border security violations
- Cooperation in border security units
- Legal aspect of refugee management, border management and CT operations
- International Organisations policies, functions, and responsibilities in integrated border security and management
- Case Studies and Working Groups

### TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



## Terrorism Expert Conference (TEC) *(NATO Approved-Residential)*

### Activity Code

e-PRIME : ACT.580.9

**VENUE** Holiday Inn Hotel Çukurambar  
Ankara, Türkiye

COE-DAT's TEC is one of the Centre's annual flagship activities and is a premier forum for the representation of new advances and research results in the fields of Counter-Terrorism (CT).

The conference brings together practitioners, international and national academic experts, researchers, as well as representatives from NATO entities and Centers of Excellences to share experiences and lessons learned.

The aim of the TEC is to provide a platform for introducing and presenting the latest developments in terrorism and CT related studies, to share lessons identified/learned at national, regional, and international levels in recent CT operations /activities and to assess general trends and future projections in terrorism and CT. Terrorism is not solely a military task; it can only be conducted through a comprehensive approach which engages the contribution from many actors: civilian, military, governmental and non-governmental, international, regional, and local.



### DESIRED PARTICIPANTS

- The conference is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).
- Attendees should be working in domains such as counterterrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.

## Defence Against Terrorism Seminar (Senior Commanders) *(NATO Approved-Residential)* (Executive Level Seminar)

### Activity Codes

- e-PRIME : ACT.577.17

VENUE TBD

### AIM

- To provide senior officers an opportunity to update their understanding of terrorism from preeminent experts in relevant fields
- To reflect on the role of terrorism in international relations and conflict
- To prepare attendees to make sense of international developments and respond with better policy and strategy



### CONTENT

- The content will be decided according to the recent trends in terrorism and counter terrorism. Additionally, the training requirements of senior officers will be considered during the preparation of framework.



### DESIRED PARTICIPANTS

- The seminar is designed for officers (OF-5 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as terrorism and counterterrorism.
- Attendees should be working in domains such as counterterrorism, intelligence, operations, plans, training, force protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are considered on the basis of operational/academic experience.
- The seminar is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



## Gender in Terrorism and Counter-Terrorism Workshop *(Residential)*

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

- To examine military effectiveness of incorporating gender perspectives into counterterrorism (CT)
- To discuss how mainstreaming gender perspectives increases military readiness and effectiveness
- To deliberate on the role of gender analysis in improving the effectiveness of CT policies, programs and operations
- To explore the causes and impact of gender disparities in the different stages of criminal justice processes in the context of terrorism, and how those disparities impact host societies in the immediate and long terms
- To discuss gendered perspectives in the paths and motivations driving radicalization, deradicalization, and recidivism
- To explore the effectiveness of friendly and adversary strategic messaging efforts as they apply to gendered behavior in both real-world and virtual society
- To deliberate on the construction of CT policy frameworks that use the awareness of gendered behavior in the context of terrorism to more effectively understand and address terrorism as a whole



### CONTENT

- The value of gender perspectives as they pertain to increased military effectiveness
- Components of a meaningful gender mainstreaming strategy for the formation, design, implementation, and evaluation of CT policies, programs and operations
- The application of "gender perspectives" and "analysis" in all sectors dealing with terrorism
- The causes and impacts of gendered disparities in
  - Criminal justice processes as they pertain to terrorism
  - Gendered behavior and its impacts on radicalization, deradicalization, and recidivism in various cultures and online communities
  - Presentations of academic studies, local contexts, and participant round-table discussion



### TRAINING AUDIENCE

- The workshop is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, The workshop is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).
- Participants should be military officers or NCOs (OF-2/OR-7 and above) or civilian equivalents (police officers, academics, experts) working in domains such as women, terrorism, counter-terrorism, foreign terrorist fighters (FTFs), prosecution, criminal justice etc.



## SOF Roles in CT/Crisis Response Seminar *(Residential)*

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

Address SOF roles in Counter-Terrorism and crisis-response efforts, with focus on emerging crisis response lessons learned and potential policy frameworks for NATO and partner countries.

### METHODOLOGY

- Build on findings from WS #1
- Of interest: CT-related crisis response for SOF on NATO deployments
- Conducted in cooperation with NATO SOF HQ and the US Army War College Strategic Studies Institute



### DETAILS

The first workshop was held in COE-DAT, in collaboration with NATO Special Operations Headquarters (NSHQ) J9 Partnership Directorate and U.S. Army War College's Strategic Study Institute from 6-8 July 2022, as the first fully in-person workshop since the Covid 19 pandemic. Twenty-five individuals from eleven countries—Algeria, Australia, Egypt, France, Hungary, India, Slovakia, Tunisia, Türkiye, United Kingdom, and the United States—attended the workshop, representing a range of military ranks and civilians focused on counter-terrorism (CT) at the tactical, operational, and strategic levels.



### KEY DESIRABLE TRAITS FOR CRISIS RESPONSE FROM WS # 1

- The critical importance of coordination and achieving interoperability between security forces in crisis management
- The need for a whole of government approach
- Sharing best practices and learning from other countries
- The importance of laws that delineate authorities, roles, responsibilities, and limits of various security forces in a domestic CT response
- The importance of a whole of society approach to CT.
- Creating resilience in the population
- Including preparing the population for the possibility of attacks
- Leveraging the population for intelligence and help with CT ("If you see something, say something")
- The need to have a media strategy as part of the crisis response to inform the public and ensure that terrorists do not control the narrative
  - The role that SOF Liaison Officers could play at the highest levels of government to help advise on CT matters



## Colombia Lessons Learned Workshop *(Residential)*

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

- To discuss Colombian Lessons Learned of integrating national and multinational efforts in Counter Terrorism
- To discuss the role a military can play in support of a Whole of Government/Society to apply Hard and Soft Power to create Smart
- To examine Counter Terrorist Financing and the linkages between organized crime and terror organizations
- To explore how different domains fight against terror and criminal organizations



### CONTENT

- Presentations of academic studies, local contexts, and participant round-table discussion
- Exchange of Lessons Learned and Good Practices in selected areas of Terrorism and Counter Terrorism.

### TRAINING AUDIENCE

- The workshop is open to selected individuals from NATO, NATO partner countries and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).
- Participants should be military and civilian experts (police officers, academics) working in domains such as terrorism, counter-terrorism, narco-terrorism, foreign terrorist fighters (FTFs), organized crime, prosecution, criminal justice etc.



## Good Practices in CT Maritime Domain Seminar *(Residential)*

**VENUE** Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

### AIM

- To provide knowledge about maritime security, maritime terrorism and also its legal and critical infrastructure dimensions
- To develop understanding of maritime domain, security in maritime domain and piracy relation with maritime terrorism.

### CONTENT

- Definition, history of maritime security
- Legal aspects of maritime security
- Port security
- Piracy and Countering Measures
- Energy security and critical infrastructure in maritime domain.



18

### TRAINING AUDIENCE

- The seminar is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as maritime terrorism and counterterrorism.
- Attendees should be working in domains such as counterterrorism, intelligence, operations, plans, training especially from naval forces and coast guards
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for
- Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe) working in a related field.(Maritime Security)



## Mobile Education and Trainings METs

COE-DAT regularly conducts outreach education and training activities in the form of Mobile Education Trainings (MET). The term MET is used in this catalog to refer any training course delivered outside of COE-DAT facilities which may be required by NATO HQs, JFC`s, partner nations or initiated by COE-DAT.

The aim of a MET is to increase the level of knowledge and expertise of targeted personnel in the domain of counterterrorism. There are two types of METs: a standard NATO approved COE-DAT course, or a tailored course, which is conducted according to the requirements of the requestor.

COE-DAT engages in METs to provide additional opportunities to an organization that cannot be met as part of the routine bid and allocation procedures for in-house activities, to support NATO transformational goals, or to support partnership and cooperation goals.

A MET is conducted to COE-DAT upon a specific request of a NATO partner country, a governmental structure, or an eligible organization at an offsite location by a team consisting of COE-DAT personnel augmented by subject matter experts from different external academic agencies, both military and civilian. The duration of METs (normally 3 to 5 days), as well as its content is agreed upon after continuous coordination between COE-DAT and the requestor.

Since 2007, COE-DAT conducted 28 METs in more than 20 countries.

Unfortunately, COE-DAT could conduct only one MET in 2022: in October in Bosnia-Herzegovina (BIH)/Mostar at NATO HQs Sarajevo. It is worth mentioning that the MET conducted in BIH was a result of a very fruitful coordination and cooperation between COE-DAT - the training content owner, JFC Naples - the combatant command, and NATO HQ International Staff (IS)/Emerging

Security Challenges Division (ESCD) - the highest echelon in NATO as far as CT discipline is concerned.

A total of three METs are planned for 2023, one is postponed activity from 2022, Defence Against Suicide Attack course in Kuwait at NATO-Istanbul Cooperation Initiative Regional Centre(NIRC), the other two METs venue to be determined based on requirements.



# Mobile Education and Trainings METs



# COEDAT ACTIVITY PLAN 2023

NO	ACTIVITY	DATE	ACTIVITY DIRECTOR	ACTIVITY CO-DIRECTOR	ACTIVITY ASSISTANT
1	WS: Training Needs Analysis	25 Jan 2023	Maj. Ahmet AKÇA ahmet.akca@coedat.nato.int	Msgt. Ali Fuat ERTEN alifuat.erten@coedat.nato.int	N/A
2	Course: Defence Against Terrorism (NATO Approved Course) (Online)	20-24 Feb 2023	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	Cvl. Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int	3th Lt. Özgür PEKGÜZEL ozgur.pekguzel@coedat.nato.int
3	Conference: COE-DAT Long Range Planning (Online)	16 March 2023	Capt. Gökhan ÇİN gokhan.ch@coedat.nato.int	Cvl. Hasan TEMEL hasan.temel@coedat.nato.int	N/A
4	Course: Counter Terrorism / Attack the Network (ATN) (NATO Approved Course) (Online)	27-31 March 2023	Lt.Col. Suat GÖÇEN suat.gocen@coedat.nato.int	Cvl. Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int	3th Lt. Ömer Furkan ÖMRÜZAK omerfurkan.omruzak@coedat.nato.int
5	Course: Terrorism and Media (NATO Approved Course) (Online)	10-14 April 2023	Col. Marcel-Horia ARAMĂ marcelhoria.arama@coedat.nato.int	Lt.Col. Suat GÖÇEN suat.gocen@coedat.nato.int	Msgt. Ali Fuat ERTEN alifuat.erten@coedat.nato.int
6	Conference: Annual CT Discipline	18-19 April 2023	Maj. Ahmet AKÇA ahmet.akca@coedat.nato.int	LTC Yahya BOLAT yahya.bolat@coedat.nato.int	Msgt. Ali Fuat ERTEN alifuat.erten@coedat.nato.int
7	Seminar: SOF Roles in CT/Crisis Response	03-05 May 2023	Capt. Gökhan ÇİN gokhan.ch@coedat.nato.int	Cvl. Hasan TEMEL hasan.temel@coedat.nato.int	N/A
8	WS: Gender and Counter Terrorism	16-17 May 2023	Col. Shawn V. YOUNG shawn.young@coedat.nato.int	Ms. Demet UZUNOĞLU demet.uzunoglu@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
9	Course: Efficient Crisis Management to Mitigate the Effects of Terrorist Activities (NATO Approved Course)	22-26 May 2023	Maj. Nick BENNETT nick.bennett@coedat.nato.int	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	3th Lt. Ömer Furkan ÖMRÜZAK omerfurkan.omruzak@coedat.nato.int
10	Project: Border Security in Contested Environments	29-30 May 2023 (WS)	Col. Tamas KENDER tamas.kender@coedat.nato.int	Maj. Nevzat TEKNEÇİ nevzat.tekneci@coedat.nato.int	Msgt. Ali Fuat ERTEN alifuat.erten@coedat.nato.int
11	WS: Defence Against Terrorism with Pakistan	14-15 June 2023	Maj. Nevzat TEKNEÇİ nevzat.tekneci@coedat.nato.int	Cvl. Özge ERKAN ozge.erkkan@coedat.nato.int	Cvl. Müge MEMİŞOĞLU AKAR muge.memisoglu@coedat.nato.int
12	Course: Basic Critical Infrastructure Security and Resilience Against Terrorist Attacks	19-23 June 2023	Cvl. Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
13	Course: Advanced Critical Infrastructure Security and Resilience Against Terrorist Attacks	19-23 June 2023	Cvl. Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
14	Course: Terrorist Use of Cyberspace in General Terms (NATO Approved Course)	18-22 Sep 2023	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	Maj. Nick BENNETT nick.bennett@coedat.nato.int	Msgt. Ali Fuat ERTEN alifuat.erten@coedat.nato.int
15	Seminar: Good Practices in CT Maritime Domain	04-05 Oct 2023	Cvl. Müge MEMİŞOĞLU AKAR muge.memisoglu@coedat.nato.int	Cvl. Hülya KAYA hulya.kaya@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
16	Conference: Terrorism Experts (TEC)	18-19 Oct 2023	Capt. (N) İlhan YOLCU ilhan.yolcu@coedat.nato.int Cvl. Hasan TEMEL hasan.temel@coedat.nato.int	Cvl. Özge ERKAN ozge.erkkan@coedat.nato.int	TBD
17	WS: Colombia Lessons Learned	24-25 Oct 2023	Col. Tamas KENDER tamas.kender@coedat.nato.int	Lt.Col. Suat GÖÇEN suat.gocen@coedat.nato.int	TBD
18	Seminar: Defence Against Terrorism (Executive Level) *	01-02 Nov 2023	Col. Marcel-Horia ARAMĂ marcelhoria.arama@coedat.nato.int	Capt. Gökhan ÇİN gokhan.ch@coedat.nato.int	TBD
19	Course: Defence Against Suicide Attack (NATO Approved Course) (Online)	27 Nov-01 Dec 2023	Cvl. Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int	Lt.Col. Zafer KARAÇOKAK zafer.karacak@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
20	Course: Border Security, Refugees and CT (NATO Approved Course)	04-08 Dec 2023	Maj. Nick BENNETT nick.bennett@coedat.nato.int	Maj. Ahmet AKÇA ahmet.akca@coedat.nato.int	Cvl. Aslıhan AKYOL KEMER aslihan.akyol@coedat.nato.int
21	MET: Kuwait	1nd QTR 2023	TBD	TBD	TBD
22	MET: TBD	2nd QTR 2023	TBD	TBD	TBD
23	MET: TBD	4nd QTR 2023	TBD	TBD	TBD
24	Project: Emerging Threats in Terrorism and Counter Terrorism (WS x 1st Qrt & 2nd Qrt)	TBD	Maj. Ali MAVUŞ ali.mavus@coedat.nato.int	Cvl. Özge ERKAN ozge.erkkan@coedat.nato.int	TBD
25	Project: Terrorism Simulation Exercise	TBD	LTC Uwe BERGER uwe.berger@coedat.nato.int	Maj. Ali MAVUŞ ali.mavus@coedat.nato.int	TBD

\* According to the probable change at the date of Periodic Assessment, the date of Defence Against Terrorism (Executive Level) will be postponed one week later.

**NOTE:** Deliver your application form or for any questions please mail to Activity/Project Director and Activity/Project Assistant.  
Alternative email for all activities is info@coedat.nato.int



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